"By the Book" National Guard Facilities

- DA funds a Readiness Center (Armory) at 75%.
- 25% (match) is almost always provided by the State. But this means sole use/cost by the NG in an <u>underutilized</u> facility.
- The Military Department (state and federal) then bears the total costs for a facility that is only 100% occupied 2 days a month (drill weekend).
- The average age of a NG Readiness Center is over 40!
- The maintenance and repair necessary on the majority of these facilities is woefully overdue and underfunded.

But What if we "Partner"?

- By "sharing" our common space, a Partner can have access to approximately 50% of a NG facility on a daily basis.
- Also, operating costs can be borne by partner or shared.
- So, a Partner can get 50% of the space for 25% of the costs and then the State has avoided 100% of the capital costs.
- The facility will present a positive image of the NG and the Partner to the community.
- The operating agreement must mandate military needs override those of the Partner.

CLEMSON UNIVERSITY





SOUTH CAROLINA ARMY NATIONAL GUARD





The Partnership Concept

A Joint Venture, between two State Agencies, Leveraging Financial and Political bases, To provide a State of the Art University and Military Facility, Fully Maximizing Resources By Sharing Common Spaces and Operating Costs, While Further Enhancing the Productivity and Prestige Of Each Organization.





A NATURAL PARTNERSHIP

- * Military Heritage
- * University and Army Air & Missile Defense Command (AAMDC) Prestige
- * State Entities and Stewards
- * Education and Leader Development
- * State and National Impact





MUTUAL BENEFITS

Improved Facility for ROTC and Military Heritage Center
Grant Opportunities

•Physical Plant Expansion

- Visibility
- •Quality of Life
- •Reduced Operating Costs
- •Improved Facility

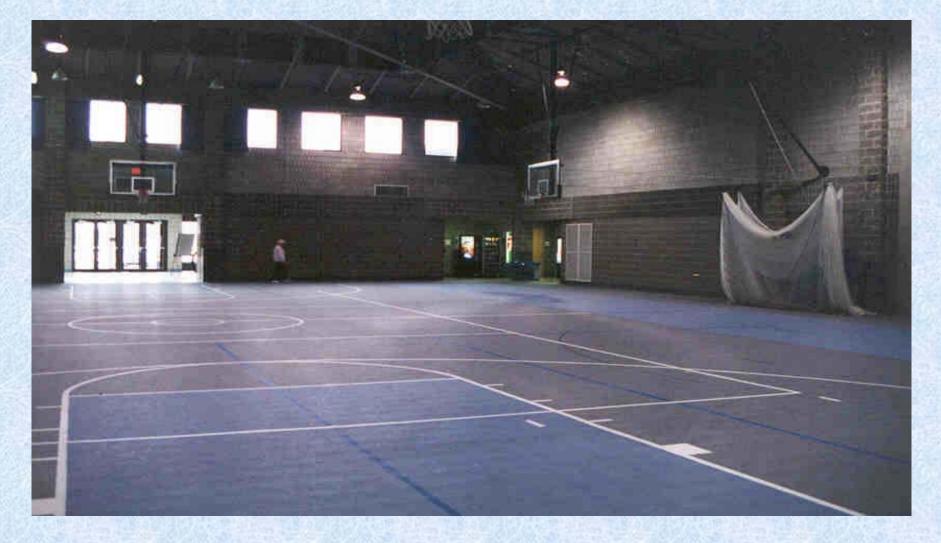




MONTEVIDEO NATIONAL GUARD TRAINING AND COMMUNITY CENTER











ARMORY REQUIREMENT

•	Assembly Hall	6,300
•	Rifle Range	1,800
•	Classrooms/Library/Learning Center	4,750
•	Kitchen/Break/Vending Areas	1,980
•	Locker Room	4,970
•	Toilets & Showers	2,107
•	Physical Fitness Area	800
•	Facility Maintenance/Mech/Elec Rooms	3,230
•	Admin Office Space (AAMDC & C/2-263 ADA)	10,450
•	Supply Rooms	4,800
•	Organizational Maintenance Shop	2,848

TOTAL AUTHORIZATION 60,362











The Time Line

Land Acquisition/Environmental
A/E Selection - Begin Work
Secure Construction Funding
Construction

1-2 Years	3-6 Months
3-6 Months	2 Months
2-4 Years	1-2 Years
1.5 Years	1.5 Years
5-6 Years	3-4 Years

Spartanburg, SC (FY99)

Programmed Costs		Actual Costs	
Fed Share	\$4.5M	Fed Share	\$4.5M
State Share	\$1.5M	State Share	\$0
		Partner	\$0

The NG was allowed to transfer old property to the governmental entity providing the property for the new armory. The value was \$1.8M.

Integrated into USC Master Plan







The Citadel, SC (FY06)

Programmed CostsNG Fed Share\$16.9MNG State Share\$6.0MCitadel\$18.0M\$40.9M

Actual Costs		
NG Fed Share	\$16.9M	
(State Share)	\$ 4.0M	
Citadel	<u>\$14.0M</u>	
	\$34.9M	

The Citadel, SC (FY06)

Programmed Costs		
NG Fed Share	\$16.9M	
NG State Share	\$ 6.0M	
Citadel	<u>\$18.0M</u>	
	\$40.9M	

Actual Costs	
NG Fed Share	\$16.9M
(State Share)	\$ 4.0M
Citadel	<u>\$14.0M</u>
	\$34.9M

Space Requirements		
NG	89,336 sf	
Citadel(now)	30,000 sf	
Citadel (future)	15,000 sf	

If no partnering 134,336 sf

The Citadel, SC (FY2006)

Programmed costs		
NG Fed Share	\$16.9M	
NG State Share	\$ 6.0M	
Citadel	<u>\$18.0M</u>	
	\$40.9M	

Actual costs		
NG Fed Share	\$16.9M	
(State Share)	\$ 4.0M	
Citadel	<u>\$14.0M</u>	
	\$34.9M	

Space Requirements		Actual built
NG	89,336 sf	82,009 sf
Citadel (now)	30,000 sf	47,113 sf
Citadel (future)	15,000 sf	

If no partnering 134,336 sf 129,122 sf

The Citadel, SC (FY06)

Programmed Costs		
NG Fed Share	\$16.9M	
NG State Share	\$ 6.0M	
Citadel	<u>\$18.0M</u>	
	\$40.9M	

Actual Costs		
NG Fed Share	\$16.9M	
(State Share)	\$ 4.0M	
Citadel	<u>\$14.0M</u>	
	\$34.9M	

Space Requirements		Actual Built	Useable !!!	
NG	89,336 sf	82,009 sf	91,867 sf	
Citadel(now)	30,000 sf	47,113 sf	76,554 sf	
Citadel (future)	15,000 sf			
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If no partnering 134,336 sf 129,122 sf

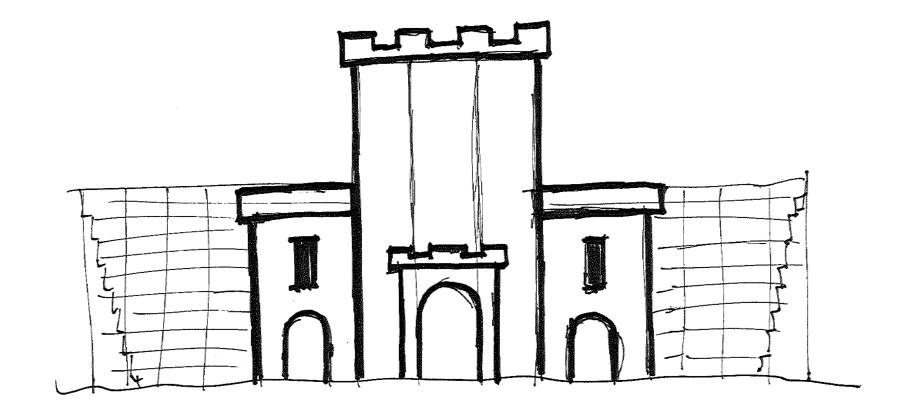
<u>Functions as if</u> 168,421sf

	NG	<u>Citadel</u>
Requirement:	89,336	45,000
D	00.000	47 110
Built:	82,009	47,113
Shared:	29,441 —	→ <u>29,441</u>
		76 554 Handl

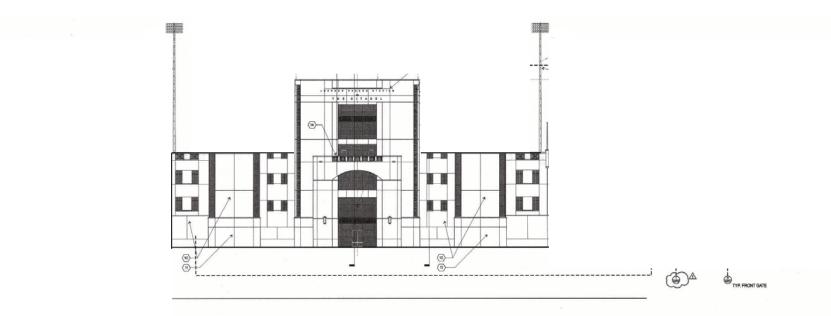
76,554 Useable !

	NG	Citadel
Requirement:	89,336	45,000
Built:	82,009	47,113
Shared:	29,441 —	→ <u>29,441</u>
		76,554 Useable !

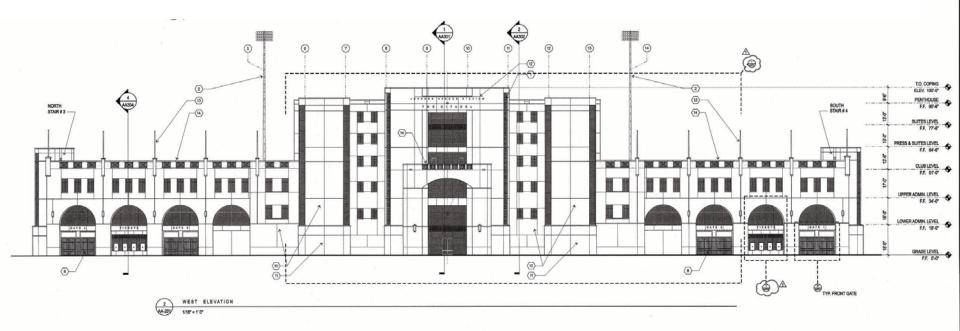
The Citadel had funds to build approximately 40,000 sf Through cost sharing with NG was able to build 47,113 sf, But through Partnering has access to 76,554 sf. * This is a 91.4% increase in cost effectiveness*



Charleston Readiness Center Front and Side Elevations



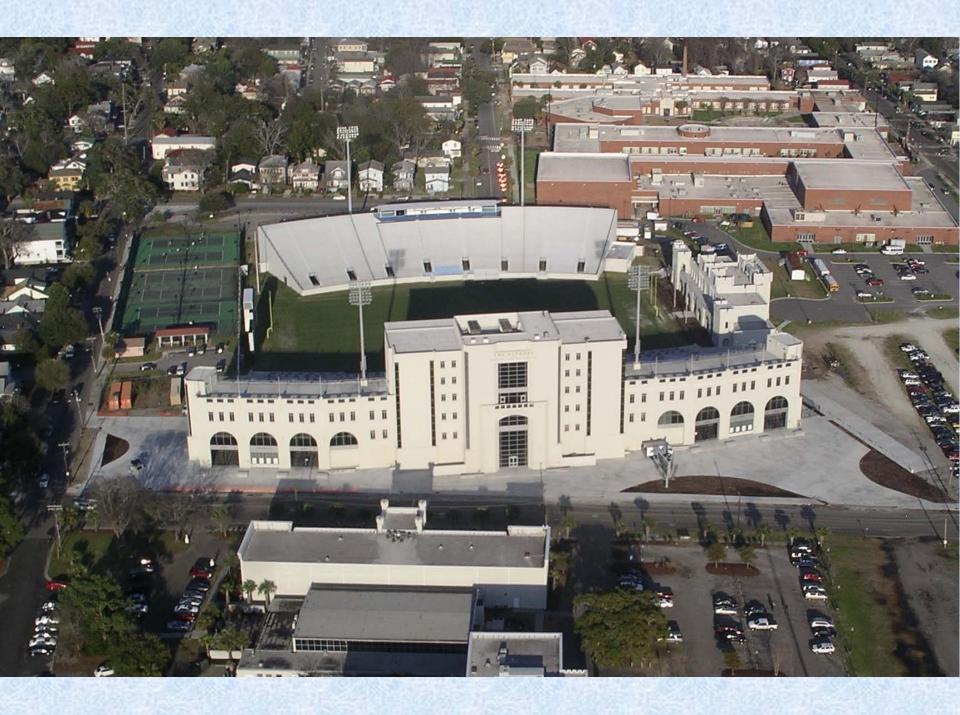
Charleston Readiness Center Front and Side Elevations



Charleston Readiness Center.







Operational Agreements

Spartanburg (USC Upstate) agreed to pay <u>ALL</u> operating costs as they can rent multiple areas of building to the public.

NG agreed to support all major system replacements in the future at a 50% rate.

Citadel agreed to pay 50% of all O&M costs.

Savings to the Military Department of South Carolina is approximately \$75,000 a year!!!